Nebraska Children's Commission – Juvenile Services (OJS) Committee

Second Meeting November 8, 2012 1:00-3:00PM Region 3 Behavioral Health Services 4009 6th Avenue, Suite 65, Kearney NE

Call to Order

Martin Klein called the meeting to order at 1:10pm and noted that the Open Meetings Act information was posted in the room as required by state law.

Roll Call

Subcommittee Members present: Martin Klein, Ellen Brokofsky, Kim Culp, Sarah Forrest, Kim Hawekotte, Jana Peterson, Ron Johns, Nick Juliano, Corey Steel, Monica Miles Steffens, Dalene Walker, and Pastor Tony Sanders.

Acting as resources to the committee: Doug Koebernick, Jerall Moreland, Dan Scarborough and Hank Robinson.

Members absent: Senator Kathy Campbell, Senator Colby Coash, Rachel Daugherty, Judge Larry Gendler, Anne Hobbs, Terri Nutzman and Amy Williams.

Approval of Agenda

A motion was made by Nick Juliano to approve the agenda as written, seconded by Sarah Forrest. A unanimous voice vote of members present was received. Rachel Daugherty, Judge Larry Gendler, and Anne Hobbs were absent. Motion carried.

Approval of September 26, 2012, Minutes

A motion was made by Pastor Tony Sanders to approve the minutes of the September 26, 2012, meeting, seconded by Corey Steel. A unanimous voice vote of members present was received. Rachel Daugherty, Judge Larry Gendler, and Anne Hobbs were absent. Motion carried.

LR196 Review Committee Report Out

Corey Steel and the other subcommittee members present (Jana Peterson, Sarah Forrest, Kim Hawekotte, Doug Koebernick, and Dan Scarborough) provided the group with information on

the review and updating of the LR196 report. This OJS subcommittee was formed to look at the progress that has been made on LR196 recommendations. The committee discussed the updates that were made to recommendations 1 through 3. The committee decided to continue the review of the updated report at the next meeting. Committee members that had toured the Kearney Youth Rehabilitation and Treatment Center (YRTC) earlier in the day provided feedback to the committee on this tour.

Our Vision for Juvenile Justice – Preparation for a Plan of Action

Ellen Brokofsky and Marty Klein led the group in a discussion about the work the committee needs to complete based on the requirements in LB821. The group discussed that they had three years to complete the review and recommendations for the YRTCs, and the structure and responsibilities of the Office of Juvenile Services.

The committee members indicated that it would be helpful to have an overview of the Juvenile Justice process and for a glossary of terms to be created. Corey Steel and Kim Hawekotte indicated that they had information on an overview that was previously created. Committee members were asked to send any overview ideas and glossary items to Leesa.Sorensen@Nebraska.gov for overview and glossary documents to be created for a future meeting.

Nebraska Children's Commission Strategic Plan Recommendations Discussion

The committee continued its discussion of the Plan of Action and included the process of creating recommendations for the Nebraska Children's Commission. The committee concluded that more time was needed to thoughtfully review and make initial recommendations on the Office of Juvenile Services and the YRTCs.

A motion was made by Kim Hawekottee and seconded by Sarah Forrest to create a report that would become a place holder for the Juvenile Services (OJS) Committee in the Nebraska Children's Commission strategic plan with a notation that the OJS Committee will have initial recommendations to the Commission by July 1, 2013. Voting Yes: Martin Klein, Ellen Brokofsky, Kim Culp, Sarah Forrest, Kim Hawekotte, Jana Peterson, Ron Johns, Nick Juliano, Corey Steel, Monica Miles Steffens, Dalene Walker, and Pastor Tony Sanders. Rachel Daugherty, Judge Larry Gendler, and Anne Hobbs were absent. Motion carried.

Future Meeting Date

The Committee chairs determined that a four hour meeting was necessary to get through a majority of the LR196 report. November 28 from 1:00pm to 5:00pm was chosen as the date and time of the meeting. A location for the meeting was to be determined at a later date.

Adjourn

A motion was made by Sarah Forrest to adjourn the meeting, seconded by Ron Johns. The meeting adjourned at 3:55pm.

Juvenile Services (OJS) Committee Recommendations

The Juvenile Services (OJS) Committee has been working on the LB 821 charge to examine and review:

- the structure and responsibilities of the Office of Juvenile Services;
- the role and effectiveness of the youth rehabilitation and treatment centers; and
- the responsibilities of the Administrator of the Office of Juvenile Services, including oversight of the youth rehabilitation and treatment centers and juvenile parole.

The committee began its thoughtful examination of these areas and is currently working on the review of previous recommendations to determine what future changes, if any, need to be recommended for the juvenile justice continuum of care. Although the committee's assessment is not complete, the committee has committed to have initial recommendations to present to the Nebraska Children's Commission on the future responsibilities of the OJS administrator and the future role of the youth rehabilitation and treatment centers in the juvenile justice continuum of care by July 1, 2013.

Until the initial recommendations are completed, the Juvenile Services (OJS) Committee would like to voice its support of the Nebraska Children's Commission vision to develop collaborative recommendations that strengthens both child welfare <u>and the juvenile justice systems</u> by:

- creating a consistent, stable, skilled workforce that serves children and families;
- creating a family driven, child focused and flexible system of care that includes transparent system collaboration with shared partnerships and ownership that contemplate the needs of the juvenile justice continuum of care;
- developing community ownership of child well being;
- enhancing timely access to services;
- collaborating on the development of technologic solutions that properly enhance information exchange and create measured results across <u>all</u> systems of care.

Nebraska Juvenile Justice Summit Agenda December 6, 2012 – Holiday Inn Downtown Lincoln, NE

8:00 – 8:30am	Registration
8:30 – 8:45 am	Welcome, Opening Remarks
8:45 – 10:00 am	Opening Keynote Address Bart Lubow, Annie E. Casey Foundation
10:00 – 11:00am ⁻	Spotlight: Serving Youth in Nebraska's Juvenile Justice System Dr. Anne Hobbs, Juvenile Justice Institute and Dr. Kayla Pope, Boystown

Who are the youth in Nebraska's juvenile justice system and how are we serving them? A juvenile justice data report card and presentation on national research and best practices seek to answer some of these key questions. The audience will have the opportunity to engage both panelists as part of this presentation.

11:15am – 12:15pm Spotlight: State and County Partnerships for JJ Reform: Redeploy Illinois Betsy Clarke, Juvenile Justice Initiative and Jim McCarter, Former Cook County State's Attorney

In 2004, the state of Illinois embarked on juvenile justice reform by partnering with its counties. Redeploy Illinois is designed to provide services to youth between the ages of 13 and 18 who are at high risk of being committed to the Department of Corrections. Hailed as a model for the nation in efforts to reduce inefficient and ineffective juvenile justice systems, a fiscal incentive is provided to counties to provide services to youth within their home communities by building a continuum of care for youth who are in the juvenile justice system. Learn about the implementation and results of Redeploy Illinois.

12:15–1:45pm · Lunch Panel: Youth Perspectives on Nebraska's Juvenile Justice System Panelists: Youth from Project Everlast Moderator: Cassy Rockwell, Nebraska Children and Families Foundation

Youth impacted by Nebraska's juvenile justice system have important input into what is working and what needs to be improved so that they can better reach their full potential. Members of Project Everlast who have been involved in the juvenile justice system at different levels will contribute their experience and insights and answer audience questions as we reflect on what reform should look like.

1:45 – 2:45pm Spotlight: The Free Market Approach to Juvenile Justice Reform Jeanette Moll and Marc Levin, Texas Public Policy Foundation

The Texas Public Policy Foundation, a free market think tank, began working on juvenile justice reforms in Texas in 2005. After successful reforms led to a population decrease of 68 percent in Texas state facilities, with more youth placed in communityand evidence-based programs, the Foundation began to export its free market principles to juvenile justice systems across the nation. These principles focus on reducing unnecessary placements of youth in detention and state facilities, while increasing the use of the more effective community-based placements. Nebraska's juvenile justice system is primed for juvenile justice reforms that enhance public safety, control costs, and put more troubled youths on the right track to being productive, lawabiding citizens.

3:00– 4:00pm Closing Panel: Moving Juvenile Justice Reform Forward in Nebraska Senator Brad Ashford, Legislature Jeanette Moll and Marc Levin, Texas Public Policy Foundation Thomas Pristow, Director of Children and Family Services, Dept. of Health and Human Services Bart Lubow, Annie E. Casey Foundation Moderator: Sarah Forrest, Voices for Children in Nebraska

Nebraska stakeholders and national experts will reflect on and engage in discussion on the present and future of juvenile justice system improvements and reform in Nebraska. Audience members will have an extensive opportunity to ask questions of all the panelists.

LEGISLATIVE RESOLUTION 196

OVERVIEW

In 1999, the Unicameral passed legislation that led to the release of the *Nebraska Juvenile Services Master Plan* in December of that year by the Office of Juvenile Services. The intent of the legislation was to achieve a comprehensive review of the juvenile justice system in Nebraska. One of the main purposes of the Plan was to provide state policy makers with a road map for comprehensive juvenile justice reform and improvement.

In 2006, the Legislature included an appropriation in the mainline budget bill to update the *Nebraska Juvenile Services Master Plan*. The *Nebraska Juvenile Correctional Facilities Master Plan Update* was released in the summer of 2007.

LR 196 includes a summary of the recommendations of the original report (the *Nebraska Juvenile Services Master Plan*) and the status of each of these recommendations. The status of these recommendations was determined by consulting with a variety of individuals and groups that work with the juvenile justice system, including the Department of Health and Human Services (DHHS). The recommendations of the *Nebraska Juvenile Correctional Facilities Master Plan Update* are also listed in the report. For a complete review of those recommendations, the *Nebraska Juvenile Correctional Facilities Master Plan Update* can be found on-line at **http://www.dhhs.ne.gov/jus/YRTC/chinn.pdf**.

Nebraska Juvenile Services Master Plan

The *Nebraska Juvenile Services Master Plan* was an in-depth review of the state of the juvenile justice system in Nebraska. The Plan did a needs assessment of the system that included an overview of the Nebraska juvenile justice system, a review of growth trends related to juvenile justice, and a review of state programs, operations, and staffing, specifically at the Youth Rehabilitation and Treatment Centers (YRTC) in Geneva and Kearney. The Plan made 23 recommendations, ranging from developing a single point of entry into state custody to developing a parole revocation program. While some of the recommendations required legislative action, many only needed executive action to be implemented. As a result many initiatives were undertaken in the years following the release of the *Nebraska Juvenile Services Master Plan*. This review will more closely examine the status of each of the 23 recommendations found in Section VIII of the *Nebraska Juvenile Services Master Plan*. It will also briefly review the recommendations regarding the facilities at the YRTC Geneva and YRTC Kearney.

Recommendation 1: Develop Single Point of Entry into State Custody

Summary of Recommendation	Action Taken Since Report
The report found that efforts had been made to develop a single point of entry into state custody for juveniles, with the Office of Juvenile Services (OJS) determining placement (not the court) based on an assessment and the availability of a continuum of services. However, due to a lack of options, judges were directly placing youth to placements and programs. In order for this recommendation to be put in place, the report stated that judges needed to have confidence that an objective and accurate assessment would be conducted and that levels of programs would be available to meet the needs of the youth.	In 2001, LB 598 was passed to address this concern and in its final form it clarified that the court would commit a juvenile to the state and determine the initial level of treatment. The state would then make a placement for the juvenile based on the recommendation but could change it in the future. If it was changed, the court would receive notification of the change. The 2007 report found that "the system and operational assessment indicated that a singe point of entry for youth committed to state custody does not exist" and renewed the recommendation first stated in the 1999 report. According to the Department of Health and Human Services (DHHS), "Single point of entry is not possible at the present time due to the fact that by statute, courts can choose to place a delinquent youth with the State Probation Administration (Judiciary), or the Office of Juvenile Services, within the Department of Health and Human Services (Executive)." At this time, DHHS is considering whether to seek additional legislation to address this issue.
	 10/9/12 At this time there has not been any legislation brought forth by DHHS or
	other entities. There are currently multiple systems <u>entry</u> points into the
	Nebraska Juvenile Justice System.

Recommendation 2: Review Risk Assessment Process and Validate Instrument

Summary of Recommendation	Action Taken Since Report
The report found that the existing risk assessment instrument needed to be	According to DHHS, the Office of Juvenile Services, Child Welfare, State Probation, Juvenile Justice Institute (JJI) and State Crime

validated and retooled in order to build confidence in the validity of the results. It also found that it should be gender specific.	Commission all joined forces to identify and implement an evidenced based risk assessment instrument in 2001. The instrument identified was the Youth Level of Service/Case Management Instrument (YLS/CMI) (which is applicable to males and females). The agencies and the JJI piloted the instrument for a period of 6 months and then analyzed the results. Probation and OJS, after reviewing the findings, agreed to fully implement the YLS/CMI throughout both of their agencies for delinquent and status offender youth. In addition, some of the assessment centers run by the counties (Douglas, Sarpy, etc.) are also using the YLS/CMI. The Youth Rehabilitation and Treatment Centers (YRTC) are also using the YLS/CMI. 10/9/12 • DHHS/OJS and State Probation implemented the YLS/CMI assessment instrument in 2006. On 4/4/11 DHHS and Probation entered into a research agreement with the National Council on Crime and Delinquency (NCCD) to complete a comparative study of the relative validity, reliability, equity, and cost of widely used assessment instruments. A draft report is to be completed by 11/2012. Preliminary results indicate that there is concern over the validity of the instrument to assess "needs". This instrument is not gender specific. The final results of the study have not been released as of the writing of this entry. OJS also has incorporated the "Family Strengths and Needs Assessment" part of the SDM tool to enhance the strengths of their case plaganing to include the family and
	planning to include the family and siblings of the delinquent youth. Other information:
	Discussion regarding the YLS and the inter-rater

reliability from the study by NCCD. If there is low inter-rater reliability, there is an issue with training and not with the tool. How to solve any issues regarding the YLS would vary depending upon the results from NCCD, therefore the study should be reviewed as soon as it is available.
In regard to SDM, KVC has used the Family Strengths and Needs Assessment for over three years and were trained by CRC from the American Humane Association. They have indicated that this tool has not been normed for the juvenile justice population but that they are working on a tool that will be. Their studies should be close to being completed (if they are not already) so addition work will need to be done with CRC to review their recommendations on how to effectively use this tool with the juvenile justice population.

Recommendation 3: Revise Evaluation Process and Enforce Procedures

The report found that the evaluation process needed to be changed in order to ensure that risk and need guided placement decisions. It found that the process and related contracts needed to have additional oversight and monitoring as guidelines that were established for the evaluation of youth in residential programs developed by OJS were not being followed. This report was written shortly after the evaluations were moved from	Summary of Recommendation	Action Taken Since Report
the YRTC Geneva to the classification process in 2004. At this time residential evaluations continue to take place in	The report found that the evaluation process needed to be changed in order to ensure that risk and need guided placement decisions. It found that the process and related contracts needed to have additional oversight and monitoring as guidelines that were established for the evaluation of youth in residential versus non- residential programs developed by OJS were not being followed. This report was written shortly after the evaluations were moved from the YRTC Geneva to the	evaluation process in the least restrictive placement does not exist." Included in its recommendations was one that emphasized the need to reduce reliance on residential evaluations and placement in secure detention. Current statute gives OJS the authority to make placement and evaluation decisions but the report found that OJS needs to gain control over the intake and evaluation process. It further stated that this would have an impact on reducing detention populations and costs associated with youth in secure detention for evaluations. In FY05, there were 1,628 evaluations completed. DHHS provided information that they moved to an enhanced evaluation process in conjunction with the OJS classification process in 2004. At this time

change, there were 571 evaluations completed in both FY98 and FY99.	restrictive placements and in residential settings.
	 10/9/12 OJS evaluation procedure is outlined in Nebraska revised Statute 43-281 What defines evaluation in: 43-403 (4) January 2008 – March 2010 – Youth Links – One objective of program was to determine if full CCAA was required, the utilization of the DPS (Diagnostic Predictive Scale) to flag substance abuse or mental health issues and determine if a full evaluation was needed. A data request for past 8 years number of OJS evaluations on adjudicated delinquent youth ordered by the court in secure vs. non-secure settings. Please see attached OJS Evaluations for calendar years 2004 through 2011. Other information: The LR196 group needs to see the research from both Youth Links and Boys Town with regard to the CCAA that was done in 2007. This will aid in determining what type of evaluation process is the more effective and cost efficient. The group also needs to look at the sample legislation that has been drafted in the past. Discussion of whether current CCAA practice fits with our current juvenile Justice structure or if a single focused evaluation process may be better?

Recommendation 4: Expand Levels of Care Available to Youth in State Custody

Summary of	Action Taken Since Report
Summary of Recommendation The report made projections that showed the need for an expansion of all levels of care and custody of youth committed to OJS. This included community- based programs, expansion of YRTCs or staff secure capacity, and a limited amount of high security capacity.	 Much action has taken place since 1999, including: Establishing a forty bed male substance abuse unit at Hastings Regional Center; Constructing the LaFlesche Cottage at the YRTC-Geneva; Providing \$1.5 million to counties for the expansion of community-based programs (originally funded at \$2.7 million/year); Utilizing JAIBG funds to provide additional community-based services; Contracting with a private provider to provide comprehensive community services and aftercare programming in the Lincoln and Omaha areas; and, Developing a partnership between OJS and Medicaid to establish Enhanced Treatment Group Home facilities (112 beds).
	 In 2002, the Legislature provided funds to OJS for the contracting of a 10 bed secure rehabilitation facility, creation of a sexual offender program, and the creation of a transitional care program. OJS did not utilize these funds to establish these programs. 10/9/12 Hastings Regional Center Chemical Dependency Treatment Program criteria has changed from an RTC (residential treatment center) to PRTF
	(Psychiatric Residential Treatment Facility) due to a change in Medicaid regulations in 2011. Programing itself has not changed. It has been downsized from a 40 bed to a 24 bed facility. Accepts referrals from YRTC-K and the community that meet PRTF

 criteria. 2013 DHHS budget recommends closing the Hastings facility VOITUS money was used to start some transitional programs, YRTC-Kearney did not build a "secure care – level 5" building. LaFlesche Cottage (secure care-level 5) at the YRTC-Geneva has been built. Enhanced treatment group home level of care was eliminated due to Medicaid regulation changes in 2011. Therapeutic Group Home level of care is available.
Other information: JAIBG funding decreased work with CC staff to get view of dollars and timeline

Recommendation 5: Expand Probation Services for Youth Committed to Local Supervision

Summary of Recommendation	Action Taken Since Report
The report found that the state should provide financial incentives to counties to develop a continuum of local supervision options (possibly through the Juvenile Services Act).	Since the 1999 report, funding for community- based services through the Nebraska Juvenile Services Act (which began in 1990) has actually decreased. In 2001, LB 640 was passed to provide \$2.7 million to counties for the expansion of community-based programs (it was actually funded at \$1.5 million per year). As recently as 2005, the Nebraska Coalition for Juvenile Justice found that there is still a high need for community-based services despite the implementation of this program. The 2007 report (Chinn) found that the number of youth sentenced to probation, supervised on probation, and discharged from probation all decreased between 1999 and 2005, most likely as a result of a lack of accessible services. The 2007 report also found that the number of staff secure and shelter care placements have

decreased substantially and that many facilities that were open in 1999 are now closed.
A State Infrastructure Grant (SIG) was awarded to DHHS for a period of five years starting in 2004 to evaluate a "system of care" for children in the State of Nebraska and to develop the infrastructure to meet their needs. At this point, it remains to be seen what the outcome of this effort will be in regards to community- based services for juveniles.
 10/9/12 Get outline from DHHS Behavior Health on the accomplishments of the SIG grant. (have requested a specific report from Division of Behavioral Health – have not received as of the writing of this entry) LB542 December 2007 and January 2008 reports attached. In response to the Task Force's recommendations issued in 2008, DHHS began changing the behavioral health system from restrictive services and out- of-home care towards community-based services with a focus on prevention and early intervention. In 2009, Nebraska Legislature authorized the creation of the Nebraska Family Helpline, Family Navigator Services and Post Adoption/Post Guardianship Services. The three programs are intended to provide support to families in meeting needs of their children who may be experiencing behavioral and emotional problems.
 2009 Interagency Agreement between DHHS and Office of Probation in an effort to reduce the number of delinquent and 3b youth becoming state wards for the sole purpose of accessing resources and services and to reduce the number of dually supervised youth. Contract ended 2011/2012 with LB985 transferring funds

to Probation to serve these youth in the community.

Recommendation 6: Improve Case Management and Coordination Process and Procedures

Summary of Recommendation	Action Taken Since Report	
The report found that OJS should assign Juvenile Services Officers to youth throughout the process to develop and follow through on case planning. In addition, coordination between agencies serving youth need to be enhanced and that additional training needed to be developed for case managers, supervisors, and all workers in the field.	The 2007 report provided an illustration (Figure 2-4) that showed the processing of offenders with OJS. In it, it appears as though case planning and oversight by a Juvenile Services Officer is done throughout the process. DHHS implemented a revised training program for all new workers in 2004, and part of that specific training includes assessment and case planning principles for youth and families. Ongoing inservice training for all caseworkers and supervisors is mandatory (24 hours per year) and staff is able to participate in trainings that are required, as well as trainings they select to meet their needs and interests.	
	 10/9/12 NFC has developed special OJS unit SESA – If an existing OJS case has a 3b or neglect/abuse case that becomes attached, the OJS case manager takes over supervision/case management of those as well. The other Services Areas do not have "specialized OJS case managers who supervise OJS cases only". Other information: Possibility of inter-agency sharing of information through the Information Sharing Working group. 	

Recommendation 7: Develop Capabilities to Separate Information and Database for Youth Offender Services

Summary of

Action Taken Since Report

Recommendation

The report found that data on the offender population in Nebraska was not adequate due to data not being collected on a routine basis and that the total picture of youth in state custody was non-existent because the system didn't adequately separate child welfare from juvenile offender services. Data included such things as growth trends, profiles, billing information, total costs, length of placement, etc. Child Welfare data and OJS data are now available by the distinct populations served as part of the various data management reports available to all DHHS staff through the N-FOCUS statewide computer system that is used for the Department of Health and Human Services. The N-FOCUS system has been available since approximately 1998. Over the years, DHHS has tailored various reports to extract and report on youth served by OJS versus youth served by child welfare. Many youth are dual adjudicated (both status offender and delinquent) so reports that combine the populations are also necessary.

The Nebraska Criminal Justice Information System (NCJIS) has been developed by the Crime Commission to share information between Probation and OJS. While not all information from N-FOCUS is available, information such as the youth's placement history, adjudication, parent's information, legal information, documentation for payments of services, case plans, court reports, YLS/CMI scores, visitation plans, etc. are available.

10/9/12

10/	5/12
	Currently working on Information sharing
	between DHHS, Probation, Crime
	Commission and Education through
	NCJIS/NDEN; Capstone Project for
	Nebraska is being developed.
	• In February of 2012 a project began to
	capture specific law violations in N-
	FOCUS for youth committed to OJS. The
	project was completed in July of 2012.
	In preparation for the development of
	the first OJS legislative annual report
	submitted 9-15-12, additional programs
	were written so that N-FOCUS could
	capture specific information for this
	report.

Recommendation 8: Expand Office of Juvenile Services Administrative, Management, and Oversight Capability

Summary of Recommendation	Action Taken Since Report
The report found that OJS didn't have the appropriate infrastructure to effectively administer, manage, and monitor services for juvenile offenders throughout the state. It found that contract and program monitoring was minimal and that financial oversight was virtually impossible.	The 2007 report made a similar recommendation by stating that increased management and oversight of the following areas should be considered: Intake and Release Decision Making Evaluation and Placement Practices Contract Monitoring Information System Management Authority to Enforce Statutes, and Aftercare Services.
	Although DHHS has undergone many changes since the merger in 1997 and stresses that there is one overarching management and infrastructure now in place, the OJS administrator continues to have little, if any, oversight over the 418 employees who may have an OJS caseload. The only part of the system where the OJS Administrator has any oversight is over the YRTCs. Legislation in 2007 changed who appointed the OJS Administrator. Instead of the Governor (with legislative approval), it is now the C.E.O. of DHHS.
	 10/9/12 Currently OJS Administrator has oversight of YRTC facilities and revocation of parole and creation of policy, but still lacks authority/control over case management in the field, field services or implementation of policy or adherence. Director of CFS is beginning to integrate OJS Administrator into field operations.

Recommendation 9: Expand Contracting Levels with Private Providers

Summary or RecommendationAction Taken Since ReportRecommendationThe report found that community-based programs needed to be expanded through the expansion of contracts with local service providers. Included in this expansion of services could have been transitional management, substance abuse and mental health treatment, secure residential sex offender treatment, and gender specific programming.The 2007 report found that there is still a need for additional community-based programs.In 2005-2006 HHS-OJS used federal Violent Offender Incarceration and Truth In Sentencing (VOITIS) grant dollars to develop and implement a transitional living program and a sexual offender treatment program for male juveniles committed to YRTC-K. The grant concluded in the fall of 2006.In mid-October of 2007, CFS released a request for proposals for a Juvenile Justice Triage Center to serve delinquent and status offenders in Douglas and Sarpy County Area. The Triage Center will offer the opportunity to serve kids in crisis, provide evaluations, and short term programming and transitional services for youth re-entering the community from the YRTC. If the Center is opened, it will serve OJS wards and Child Welfare status offenders. This could be a concern since there is demand for these types of services for both groups and it is possible that the OJS wards will be unable to fully access these services.For additional information, see Recommendation #4.10/9/12 • DHHS/OJS contracted for an 18 bed Juvenile Services Triage Center in the	0	
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10/9/12DHHS/OJS contracted for an 18 bed		
DHHS/OJS contracted for an 18 bed		Recommendation #4.
		-
Eastern Service Area on 1-1-08. The		-

Recommendation 10):	Monitor Program	n	Outcome and Costs

Summary of Recommendation	Action Taken Since Report
The report found that a performance accountability process had been developed but had not been implemented. In addition to this, it was recommended that a program evaluation database be established to monitor program outcome and effectiveness.	 DHHS has taken action on this recommendation, including: Implementing a new performance accountability system (2004); Implementing a quality assurance system (2005); and, Currently developing and implementing a new unit designated as the Comprehensive Quality Improvement (CQI) unit to monitor programs, outcomes and program effectiveness.

10/9/12 DHHS new accountability model "Results Based Accountability" (RBA) starts July 1, 2013. all contracts will be monitored based upon new results based accountability criteria – staff have received specific training;
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Recommendation 11: Enforce Uniformity in Process and Procedures ?

Summary of Recommendation	Action Taken Since Report
The report found that OJS policy related to the Placement and Services Matrix was used in an inconsistent manner. It found that policy inconsistencies were primarily the result of having indirect responsibility over the field staff. Field staff did not report directly to OJS causing policy to not be consistently implemented in the field.	 As explained in Recommendation #8, field staff do not report directly to the OJS Administrator. Instead, the field staff report directly to a local Service Area Administrator. The local Service Area Administrator reports to the Director of the Division of Children and Family Services. The Central Office Policy Section Administrator also reports to this Director. The OJS Administrator reports to the Central Office Policy Section Administrator. 10/9/12 Effective April of 2012 OJS Administrator reports directly to the Director of Children and Family Services Service Area Administrators report directly to Deputy Director of Children and Family Services Effective September 2012 OJS administrator can now provide consultation/guidance/ assistance to the field on OJS matters
	Other information: Is there a Placement and/or Services matrix that is used by OJS or probation?

Recommendation 12: Review Managed Care Provider Services and Definitions of Care

Summary of Recommendation	Action Taken Since Report
The report found that the managed care provider (OPTIONS) was denying treatment services to youth requiring intensive treatment services.	The contract was re-bid in 2002 and the new managed care provider is Magellan. The State moved from a capitated system to an administrative services organization with the bid. This contract is up for bid in 2008.
	10/9/12 DHHS/Division of Medicaid and Long Term Care has the contract with Magellan. Denial of services is based upon current Medicaid regulations/policies. Contract with Magellan is up July 1, 2013
	Other information: Should we contact Magellan to obtain data on the denial of needed treatment services.

Recommendation 13: Expand Staffing at YRTC Kearney

Summary of Recommendation	Action Taken Since Report
The report made several specific recommendations on expanding the number of staff at the YRTC Kearney, including increasing direct care staff, program staff and administrative staff.	The 1999 report showed that there were 136.6 staff at the YRTC. It recommended an increase of 38.75 total staff. This recommendation took place when there were over 200 juveniles at the facility. The 2007 report found that there are currently 150.5 staff, an increase of nearly 14 staff. There are currently around 150 juveniles at the facility. Despite these changes, the 2007 report recommended an increase of 25 direct care staff. In responding to a question about whether or not they agree with this recommendation, DHHS stated that they are continuing to evaluate staffing needs at the facility. 10/9/12 – • New staff in 2010/2011 and 2011/2012 LB 972 provided 16 additional staff for YRTC- K; YRTC-K also increased staffing by 7 due to HRC tobacco funds being transferred to

YRTC-K. New staff for YRTC-K include 2 Youth Security Specialist I, 9 Youth Security Specialist IIs, 1 Registered Nurse, 5 LMHP's and 6 Youth Security Supervisors.
 YRTC Kearney 1:13 staff ratio during day and 1:22 at night (sleeping hours) Best practice for secure facilities is 1:8 ratio during the day. PREA (if implemented in Nebraska) will mandate 1:8 during the day and 1:16 during sleep hours.
Other information: Do we need a list of staff by position and duties at the YRTC's?

Recommendation 14: Expand Staffing at YRTC Geneva

Summary of Recommendation	Action Taken Since Report
The report made several specific recommendations on expanding the number of staff at the YRTC Geneva, including increasing direct care staff, program staff and administrative staff.	The 1999 report showed that there were 85.45 staff at the YRTC. It recommended an increase of 17 total staff. This recommendation took place when there were 93 juveniles at the facility. The 2007 report found that there are currently 105 staff, an increase of nearly 20 staff, but it also recommended an increase of seven direct care staff. The YRTC currently serves between 80 to 85 juveniles. In responding to a question about whether or not they agree with this recommendation, DHHS stated that they are continuing to evaluate staffing needs at the facility.
	 10/9/12 LB972 provided 2 additional staff for YRTC-Geneva; new staff include 1 LMHP and 1 Recreational Assistant. YRTC-Geneva staff to youth ratio is at 1:8 during day and 1:12 at night.

Summary of Recommendation	Action Taken Since Report
 The report made three recommendations on group size: Limit population of YRTC Kearney housing units to 25 youth; Limit size of PPC groups at Kearney & Geneva to nine youth; and, 	The YRTC Kearney is now divided into 30 bed units (though two buildings each house two units and these are dormitory style living units). Dickson Halls has a capacity of 22 juveniles. Current group size at this YRTC is 10.9 to 16 youth per group and can increase or decrease depending upon the number of youth committed to the facility.
Limit size of YRTC Geneva cottages to design capacity.	The YRTC Geneva is currently operating near their capacity and currently has 11-12 youth in a group.
	In order to limit the population of YRTC Kearney housing units to 25 youth, the living units would have to be remodeled or new living units would have to be constructed. In order to reduce the size of groups at both facilities, additional staff would need to be hired.
	10/9/12
	 No renovation of buildings or the building of new units has occurred at YRTC-K
	 No changes from YRTC Kearney group sizes
	 YRTC Geneva size is a little less Do not utilize PPC model at YRTC- Kearney or Geneva

Recommendation 15: Lower Treatment Group Size at YRTCs

Recommendation 16: Integrate Cognitive Skills Curriculum into the Positive Peer Culture Model at the YTRCs

Summary of	Action Takon Cinco Donort
Summary of Recommendation	Action Taken Since Report
The report found that the OJS Director should set up a working group to recommend a cognitive-behavioral curriculum that would build on the positive peer culture modality of the YRTCs.	The 2007 report recommended that the positive peer culture program be replaced by a cognitive behavioral program at the YRTC Kearney. This is contrary to DHHS' position that this program no longer is operating at this facility. DHHS noted that in 2002 staff at the YRTC Kearney was given additional training and procedures were put into place in order to transition from the positive peer culture program. In 2007, OJS hired Dr. Edward Latessa to evaluate the YRTC treatment programs. His report was unavailable for review when this study was completed but is expected to be released in January 2008. It is not known at the time of this report whether DHHS plans to implement any recommendations made in the Latessa report. It appears as though while the positive peer culture program at the YRTC Kearney may have been replaced by another program, the 2007 report recognizes many elements of the positive peer culture program in the existing program and would like to see these changed.
	 10/9/12 Summary of Dr. Edward Latessa/Ned Loughran Evaluation and Recommendations for new programming attached. YRTC-Kearney workgroup developed and cognitive-behavioral based model selected - EQUIP Equipment Implementation: 5-10 – Training of Staff on EQUIP by Bud Potter (creator of EQUIP model) – Discipline Plan Developed (Loss of Privilege) separate from EQUIP – All staff trained and EQUIP implemented campus wide in July 2010. 9-12 – Bud Potter returned to provide feed-back on Quality Assurance; continue to work on culture change from

PPC to EQUIP with small number of staff
Other information: Do we need to get information regarding the treatment modality that is currently being used and the implementation process for both YRTC's?

Summary of Action Taken Since Report Recommendation The report found that the Several gender-specific programs have been programs at the YRTC Geneva implemented at the YRTC Geneva, including: were ones that were designed to resemble programs for male My Journey, a program which focuses on offenders. The report found female strengths and allows girls to that research had found that develop their own outcomes; there was a need for gender-STAR (Stop, Talk, and Resolve), a • specific programming for gender responsive program; and, female offenders in juvenile Mothers & Babies Program, a program • correctional facilities and that has been available since 2006, for recommended that gender young mothers or pregnant teens and specific programs be emphasizes child care and development, developed for the youth at the pre- and post-natal care. Also working on YRTC Geneva. overnight visits. The facility also initiated Gender Committees and a Student Council. 10/9/12 YRTC Geneva is using Dialectical Behavioral Therapy (DBT) • YRTC Geneva does not use STAR any longer 2011/2012 Mother and Babies program expanded to include over-night visits with child YRTC Geneva merged from one specific program fits all concept to individualized program for each youth 2011/2012 incorporated family therapy 2011/2012 contract with Christian

Recommendation 17: Develop Gender Specific Programs for Girls

Heritage on gender based education for

	all youth on "healthy Relationships"; also includes individual sessions for youth/families
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Recommendation 18: Develop Secure Residential Sex Offender Treatment Program

Summary of	Action Taken Since Report
Recommendation	
The Part I Needs Assessment in the 1999 report found that approximately six percent of	The 2007 report made the following recommendation:
the youth at the YRTC Kearney had sex offender treatment needs and that this figure was likely to increase in the future. The report recommended that a program be developed or contracted with a private provider to provide a secure residential setting with a	"Creation of a secure sex offender treatment program is recommended. The sex offender program for juvenile offenders at the Hasting Regional Center closed at the end of 2006. Based on profile data, some youth at Kearney require intensive sex offender treatment and supervision monitoring in the community after their release."
relapse prevention and community transition component.	DHHS' response to this recommendation was that there are many programs available for juveniles who need this treatment including:
	 Individualized programs at the YRTCs; Community based programming upon release from the YRTC; The State operated program at Whitehall; and, The placement of some youth outside the state whose needs can't be met by programs within the state.
	The Whitehall program served 39 youth in FY2006-07. At the beginning of FY2006-07 20 youth were in out-of-state sex offender treatment programs. There were nine at the end of that fiscal year.
	 10/9/12 July of 2011 Medicaid changes occurred which affected levels of care for sex

 offenders YRTC-K youth identified as having sex offender treatment needs are individually treated by LMHP with specialized training (resembles an out-patient program to prepare for next level of care); contracted psychiatrist also monitors and makes sex offender treatment recommendations upon release Sex offender treatment residential sources are Whitehall (PRTF) and Child Guidance. Child Guidance is considered a Therapeutic Treatment Group Home. 2011/2012 – 2 youth from YRTC-K sent out-of-state for secure Sex Offender treatment Community based sex offender individual counseling by private providers available
Other information: Do we need to try to get data on what the current needs are regarding the need for sex offender treatment programs? Is the need for treatment beds or for other types of placements? Are the YRTC's seeing many of these youth or are they receiving treatment outside of the YRTC's?

Recommendation 19: Expand Substance Abuse and Mental Health Treatment Programs

Summary of Recommendation	Action Taken Since Report
The Part I Needs Assessment	In 1999, a substance abuse treatment unit for
in the 1999 report found that a	boys was established at the Hastings Regional
high level of substance abuse	Center. It currently provides 40 treatment
and mental health treatment	beds. In 2001, LB 692 established funds from
needs existed for youth in	the Tobacco Settlement to the State of
state custody and youth	Nebraska, and in particular \$1 million for
evaluated by order of the	increased substance abuse and mental health
juvenile court and that services	services for youth within OJS. These funds
were seriously lacking. It also	have been used the past several years to
found that areas that provided	provide substance abuse/mental health services
these services usually had long	to youth at the YRTCs.

waiting lists due to a high demand. The report	The 2007 report found that there continues to
recommended that community based and residential	be a high demand for these services and made several recommendations regarding the need
programs be expanded to meet present and future	for additional substance abuse and mental health treatment options. The report found
demand.	that these options should include the expansion of current programs and the development of
	new residential and community-based programs.
	Enhanced treatment group homes (see
	recommendation #4) have also been developed. These have a capacity of 112 youth
	and take OJS and Child Welfare youth.
	In addition, as part of the July 2007 DHHS
	restructuring, a new position was created in the Division of Behavioral Health. The new position,
	Administrator of Children's Behavioral Health, will facilitate the coordination of the mental
	health, substance abuse and behavioral health needs of children served by DHHS across the
	state in partnership with the Divisions of Medicaid and Children and Family Services.
	10/9/12
	 YRTC-Geneva has specific living unit (Sandoz) for drug/alcohol treatment who
	failed in-patient/out-patient in community
	 2009 -2012 YRTC-Geneva contracted with LADAC who provides individual
	counseling for youth who can't reside in
	Sandoz due to over-crowdingHRC substance abuse program changed
	to PRTF in July 2011 – 53 youth from YRTC qualified for program during
	2011/2012 compared to 98 previous fiscal year
	No PRTF-SA specific or Therapeutic
	Treatment Group Home-SA specific facilities in State of Nebraska
	YRTC-K provides substance abuse

 education; out-patient level of care or individual therapy for those with greater need for substance abuse treatment but don't meet PRTF criteria; 10-2012 - YRTC-K hired 5 LMHPs (meet mental health needs) YRTCs share contracted psychiatrist to meet mental health needs; each has a psychologist
Other information: Do we need to systemically look at the current population needs instead of just looking at the offense.

Recommendation 20: Expand Average Length of Stay in Residential and Community Based Programs

Summary of Recommendation	Action Taken Since Report
The 1999 report found that length of stay for youth in state custody was one half of the national average – about four to five months for the YRTCs.	In contrast, the 2007 report found that length of stays at the YRTC Kearney increased since 1999 and should be decreased for some youth. The YRTC Geneva has witnessed an increase in length of stay and the 2007 report did not make a recommendation on changing it.
	A different measure that was not contained in the 2007 report that should also be reviewed is the average length of stay for OJS youth in the care and custody of DHHS. In 2005, the average was 19.2 months. In 2006, the average was 16.5 months. For 2007 (through September), it was 16.3 months. 10/9/12 • Average length of stay for 2011/2012 • YRTC Geneva 6.6 months • YRTC Kearney 5.1 months
	OJS look at 11-12 avg stay of parole pop and direct commits by SA and Statewide (Data pull deadline November 14th)
	Other information:

Do we need data by service areas on both length of time for direct commits and parole population?

Recommendation 21: Outline Specific Goals and Target Population for all Programs and Services

Summary of Recommendation	Action Taken Since Report
The 1999 report found that in order for all of the services provided by OJS to be used in an effective manner a common understanding of the programs and services needed to be developed.	DHHS changed the new worker training for all staff in 2004 to include additional information on programs and services for children, youth and families. In addition, policy has changed since 1999 so that all ongoing staff receives continued training hours to include knowledge and skills pertaining to mental health, substance abuse, domestic violence, gangs, drug use, and sex offender treatment for youth. Staff also attends various workshops and conferences throughout the year on various topics within a multitude of services.
Decommondation 22: Educ	 10/9/12 Specialized OJS training for Juvenile Services Officers continues to be provided through a contracted provider (CCFL). Workers receive specific training on OJS services available for utilization, such as electronic monitoring, urinalysis testing and tracker services. Training for all new workers involves educating workers on the program and services provided by DHHS as an agency. Are also receiving SDM training.

Recommendation 22: Educate Case Managers About Services Available and Encourage Utilization of Programs

Summary of	Action Taken Since Report
Recommendation	

Related to Recommendation	See response in Recommendation #21.
21, the 1999 report found that	
field staff within OJS and HHS	10/9/12
needed to be better informed	Put in OJS Training and MI, educate on
about the services and	the training, training report or
programs provided by OJS.	attachment (See attached OJS training
	curriculum)
	 2011 -YRTCs provided training to ESA,
	CSA and KVC as well as at the NJJA
	conference

Recommendation 23: Develop Parole Revocation Program

Summary of Recommendation	Action Taken Since Report
The 1999 report found that there were a significant number of youth that were committed to the YRTCs due to parole violations, including technical offenses. As a result, the report recommended that	A parole revocation facility was never developed and the 2007 report doesn't include this recommendation. Legislation was introduced to create a parole revocation facility on behalf of Governor Johanns but was not supported by the Legislature.
alternative sanctions be developed, including the development of a parole revocation facility.	The 2007 report does show that the revocation rate has stayed fairly constant between 1999 and 2005. DHHS implemented new policies and procedures in 2002 to implement changes to the parole revocation process. Technical violations were encouraged to be dealt with through use of graduated sanctions and rewards and behavioral accountability meetings between the youth, juvenile services officer and administrator.
	 10/9/12 OJS matrix sanctions Parole rev. technical vs. law violations for the last year. (See attached document) Specialized OJS training for JSO's continues to be provided through CFFL on behavior management, incentives and sanctions, interventions, least restrictive placements, services, behavioral accountability meetings, etc.

Other information: Do we need to have data on all service area's
on the parole revocations?

Facility Recommendations

The *Nebraska Juvenile Services Master Plan* also proposed a plan for improving the YRTC campuses at Kearney and Geneva, and the possibility of the development of new or acquired facilities. The Plan divided its recommendations into three sections: Geneva YRTC, Kearney YRTC, and Other Sites.

Geneva YRTC

The Plan included many recommendations for changes at the Geneva YRTC campus, including the construction of a new multi-purpose building, replacement housing for the Paul Dunbar unit, an addition/remodel of the school/administration building, various site improvements, and a variety of renovations/repairs of existing buildings. The Legislature funded the construction of the multi-purpose building (LaFlesche Cottage) in 2000 (LB 1217). However, the Legislature did not provide any funding in future years for the replacement of the Paul Dunbar unit (it was closed in 2007 and the youth were transferred to the north side of the LaFlesche Cottage). It has since been re-opened due to renovation being completed.

Since that time, the campus has undergone many other site improvements through the use of 309 funds and YRTC-Geneva funds. The facilities have also seen significant repairs and renovations. For instance, during this past year, there were a wide variety of improvements/renovations made throughout the campus. The Sacajawea Cottage received a new back-up power system for the electronic lock system, a new sump pump, and new tile floors after the facility was "mudjacked" to address building settlement issues. The John Burroughs Cottage was repainted and received new emergency lights this past year. It was also "mudjacked" to address building settlement issues and had the tile floors replaced. In addition, the steam and condensation return lines under the street between Sandoz and the School/Administration Building were replaced, boiler improvements made, and a new roof over the swimming pool was installed. Since the Plan was proposed, numerous other projects have also been accomplished across the campus.

Kearney YRTC

The changes proposed under the Plan for the Kearney YRTC campus included more significant changes than those for the Geneva YRTC campus. The Plan included two phases of housing expansion (90 beds) and three units of replacement housing (117 beds). It also included classroom expansion and a variety of site improvements and repairs/renovations of existing buildings.

In 2002, the Legislature passed funding to provide for 45 beds of level four housing but the first year's funding was vetoed by Governor Johanns. The second year of funding was left in the budget but it was later redirected to contract for a ten bed secure rehabilitation facility, creation of a sexual offender treatment program, and creation of a

transitional care program for juveniles. These funds were never utilized by the Office of Juvenile Services.

Since that time, many improvements and renovations have taken place across the campus of the YRTC through 309 funds and YRTC-Kearney funds. In the past year, these projects included such things as the installation of new doors and frames, school and gym roof repair, water distribution system improvements, restroom partition installation, and the installation of the Chapel fire alarm system. Since the Plan was proposed, numerous other projects have also been accomplished across the campus.

Other Sites

The Plan also made two recommendations for the development of sites other than at the YRTC campuses.

The first recommendation was for the creation of a High Security and Special Needs Boy's Facility. This would have provided 36 beds of level five housing and 30 beds of sex offender housing. In 2000, the Legislature passed a bill that included the transfer of the Secure Youth Facility from the Department of Correctional Services to the Department of Health and Human Services. This would have provided a place to house level five offenders (male) and the facility would likely have been shared by the two departments. The bill was vetoed by Governor Johanns and future attempts to only transfer the facility did not succeed. As stated earlier, funding was directed to the Office of Juvenile Services in 2002 to contract for the housing of ten level five offenders but it was not utilized by the Office of Juvenile Services.

The second recommendation was for the creation of a Parole Revocation Facility (32 beds). It suggested the creation of one large facility, two small facilities, or the renovation of existing facilities. There was one attempt by Governor Johanns to create a parole revocation facility through the diversion of the funding for the multi-purpose facility at YRTC Geneva but the Legislature stayed committed to funding the multi-purpose facility. There have not been any legislative attempts since to create this type of facility.

Nebraska Juvenile Correctional Facilities Master Plan Update

The 2007 update made three sets of recommendations: system, operation, and capacity. Some of these have been mentioned previously in this report. The system and operation recommendations were very specific. The capacity recommendations provided various options to address increased admissions to the programs operated by the Office of Juvenile Services and can be found in greater detail in the actual update (http://www.dhhs.ne.gov/jus/YRTC/chinn.pdf).

SYSTEM RECOMMENDATIONS

Recommendation 1: Create a Distinct Department of Juvenile Offender Services within the Health and Human Services Department

Recommendation 2: Expand Office of Juvenile Services Administrative, Management and Oversight Capability

Recommendation 3: Develop a Single Point of Entry into State Custody

Recommendation 4: Expand Community-Based/Non-Residential Supervision Programs

Recommendation 5: Reduce Reliance on Residential Evaluations and Placement in Secure Detention

Recommendation 6: Expand Residential Services for "Special Needs" Offenders

Recommendation 7: Enhance Efforts to Keep Youth in Their Home Communities

OPERATION RECOMMENDATIONS

Recommendation 1: Enhance Risk Assessment and Evaluation Process

Recommendation 2: Expand Programming for "Special Needs" Offenders at YRTCs

Recommendation 3: Reduce Length of Stays at YRTCs

Recommendation 4: Develop New Treatment Program at YRTC Kearney

Recommendation 5: Expand Direct Care and Treatment Staffing Levels at YRTCs

Recommendation 6: Enhance Aftercare Programming

Recommendation 7: Expand Vocational Programming for Older Youth

SUMMARY

This review demonstrates the need for leadership and vision for the programs and services within the state's juvenile justice system. Since 1999, a blueprint has been available to make positive changes in the lives of youth in the juvenile justice and while some improvements were made, the 2007 report shows the ongoing needs of the system.

This report highlights the need for an ongoing review of the juvenile justice system in Nebraska and makes the following recommendation:

Currently, Nebraska's criminal justice system is witnessing positive changes and ongoing leadership and oversight through the work of the Community Corrections Council. This working group, consisting of leaders within the three branches of government and the private sector, was given the assignment found in state statute 47-622 to "(1) establish community correctional programs across the state in order to divert adult felony offenders from the prison system and (2) provide necessary supervision and services to adult felony offenders with the goal of reducing the probability of criminal behavior while maintaining public safety." It is the recommendation of LR 196 that a similar group be established to provide ongoing guidance and leadership over changes within the state's juvenile justice system. Should this group be created, it is vital that they be given the resources and authority to move forward in this important area. In some ways, they should work hand in hand with the Community Corrections Council since better outcomes in the juvenile justice system would likely lead to less penetration into the criminal justice system in future years. One option may be to create a subcommittee of the Community Corrections Council to focus on juvenile justice issues.

ADDENDUM, February 29, 2008

Since LR 196 was presented to the Health and Human Services Committee in December 2007, new information has been provided to the author from the Department of Health and Human Services. In 2007, DHHS contracted with two consultants to conduct an assessmentof services and program offered at the Youth Rehabilitation and Treatment Centers in Geneva and Kearney. These reports were completed in late 2007 and were recently distributed to some interested parties. In the Executive Summary discussing the two reports, DHHS stated that they sought these assessments due to "an increase in the number of youth placed at the YRTC facilities that have identified conduct disorders, mental health and'or substance abuse issues" and that the assessments were done "in an effort to evaluate the effectiveness and efficiencies of placing these youth in the YRTC's."

The Latessa and Loughran Reports highlight some strengths of each of the facilities, but also identify several weaknesses. In their Executive Summary, DHHS does state what they plan to do to address some of these concerns.